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# Analysis of Marketing Strategy on Coffee Houses at Flamboyan Street Manado City, Indonesia

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#### **Abstract**

This research analyzes marketing strategies on the 7p aspects of marketing "Product," "Price," "Promotion," and "Place" from several leading coffee houses, such as Rumah Kopi Pulang, Rumah Kopi Black Cup, Rumah Kopi The Local, Rumah Kopi Wacana, and Expecto Coffee House. The main focus on the "Product" aspect shows that product quality and responsive customer service are the main keys for this coffee house. They innovate their menus, keep product quality consistent, and respond quickly to customer feedback. On the "Price" aspect, each coffee house adopts different pricing strategies, including discounts, promotions, and customer incentives. This strategy is designed to maintain competitiveness and attract customers in a competitive market. The "Promotion" aspect shows that each house has a unique promotional strategy, such as the use of social media, non-coffee products, e-commerce, co-branding and targeted promotions. The "Place" aspect emphasizes the importance of location in the coffee house business. Each home focuses on creating a comfortable and welcoming environment, both indoors and outdoors, to meet customer

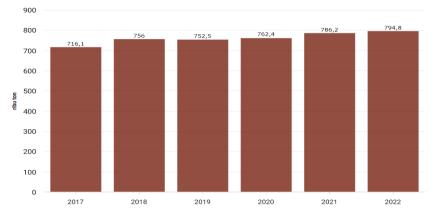
preferences. A deeper analysis of the "People," "Process," and "Physical Evidence" aspects reveals that this coffee house is investing in barista training and development, optimizing business processes, and creating dine-in facilities that support positive customer experiences. In conclusion, a marketing strategy that is integrated in all these aspects aims to create strong relationships with customers, increase loyalty, and ensure business growth in a highly competitive market. This research method uses a qualitative method with a total sample of 5 people taken from each coffee house in the research area in the form of the house owner, head barista, store manager, or the largest shareholder of the coffee house. The overall research results of implementing marketing strategies through the 7p of integrated marketing increase customer loyalty and business growth in a competitive market from each coffee house on Jalan Flamboyan, Manado City.

**Keywords:** 7p of marketing, marketing strategy, coffee house.

## Introduction

## **Background**

In the modern business era like now, rapid developments in the business world have made competition between companies increasingly fierce. This situation encourages business people to formulate and implement business strategies to not only survive and develop their business, but also compete in an increasingly competitive market. According to Rani (2017:22) strategy is the key to achieving competitive advantage and success in a business. Strategy is defined as the way in which an institution or organization will achieve its goals, considering opportunities and threats from the external environment, as well as internal capabilities and resources Halim (2019: 80).



Gaimage 1. Coffee Production Volume in Indonesia 2017-2022

Source: Databooks, 2023

In conclusion, conducting a comprehensive analysis in the form of an evaluation of the marketing strategies carried out by coffee houses on Jalan Flamboyan, Manado City, will contribute to a deeper understanding of the local coffee industry. This study aims to provide valuable recommendations for increasing marketing effectiveness, increasing customer satisfaction, and encouraging sustainable business growth in the highly competitive coffee market, based on the above background, the problem to be researched is carried out in conjunction with the title marketing strategy analysis at coffee houses on Jalan Flamboyan, Manado City.

# Research purposes

Based on the problem formulation above, the objectives of this research are: Evaluate the marketing strategy at the Jalan Flamboyan coffee house, Manado City through Marketing Mix 7P; Product, Price, Place, Promotion, People, Process, Physical Evidence.

## LITERATURE REVIEWS

## Theories used in research

According to Priansa (2017:30) Marketing comes from the word market. In simple terms, a market can be understood as a place where a group of sellers and buyers meet to carry out transaction activities to exchange goods. The marketing mix is a strategy for mixing marketing activities, so that the maximum combination is sought to produce satisfactory results, Alma (2016: 205). The marketing mix is one of the main concepts in the world of modern marketing. The marketing mix can be defined as a series of tactical marketing tools consisting of product, price, place and promotion that can be controlled and combined by the company to produce the company's desired response in the target market Kotler (2008).

The marketing mix is marketing activities carried out in an integrated manner. This means that this activity is carried out simultaneously among the elements in the Marketing Mix. Each element cannot run independently without support from other elements. Kotler(2008)states that the Marketing Strategy Mix concept consists of 7Ps including Product, Price, Place, Promotion, People, Process and Physical Evidence. According to Abdullah (2017:23) "Sales are a complementary or supplementary activity to purchasing, to enable transactions to occur.

So buying and selling activities are one unit for the transfer of rights and transactions to be carried out, maccording to AsriantiAndBake (2014:14) "Sales are goods produced and sold by the company. According to Mulia (2015:11) "Sales strategy is a company's plan regarding a product and service sales system to increase profits. A well-crafted sales strategy can help a company achieve astonishing sales growth.

## **Previous Research**

Ghiovandi (2023) The objectives of the research carried out in this thesis are (1) To analyze the marketing strategy carried out by the home-based coffee house TumbasKopi. (2) To analyze the marketing strategy of home coffee house TumbasKopi from the perspective of Islamic Business Ethics. The research method used in this thesis is qualitative research, namely descriptive in nature and tends to use analysis with an inductive approach. Data collection techniques use interview techniques, observation and documentation directly to the subjects studied. Maciejewski, Mokrysz, Wroblewski (2020). The main idea of this monograph is an attempt to improve the activities of coffee producers by analyzing and eliminating the gap between the marketing strategies used and the real needs and preferences of consumers. Fa-

dillah (2019) Increasing competitive tensions cannot be avoided. Openness of information and the rapid pace of technology is the way. Developing a digital marketing strategy is a must. Therefore, this research aims to analyze several marketing strategies that are suitable for the digital era. The research method used is descriptive qualitative, using three stages of decision making, namely the EFE Matrix, Competitive Matrix (CPM), IFEMatrix.

## **Research Models**

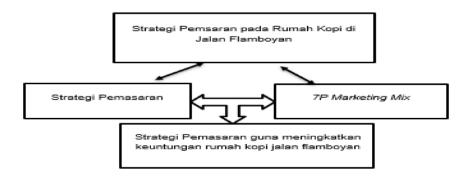


Figure 2. Research Model

Source: Data Processing, 2023

# Types of research

The approach method used in this research is a qualitative approach, which is a method used to research natural objects, where the researcher is the key instrument. Qualitative research places more emphasis on data in the form of words or images and does not emphasize numbers, apart from that, this research places more emphasis on the marketing strategy process.

Qualitative research seeks to gain enlightenment, understanding of phenomena that actually occur as they are, not data that is merely seen or spoken, but data that contains meaning behind what is seen and said.

## RESEARCH METHODS

This research uses a qualitative approach to describe the marketing strategy of coffee houses on Jalan Flamboyan, especially to coffee house customers in the Jalan Flamboyan area. According to Creswell (2003:129) qualitative research is largely inductive, with investigators generating meaning from data collected in the field.

Customers are the main informants because customers know more about why they buy products at coffee houses on Jalan Flamboyan, Manado City. Even though there is not only one café or coffee house in Mando City, why do customers prefer this house on Jalan Flamboyan?

The type of research used is descriptive Inductive means that it is a process in which we observe certain phenomena and, on the basis, come to general conclusions. Because of that; Qualitative research methods will be useful in cases where the researcher wants to gather general ideas from the subject, the aim is to explore, interpret and describe the situation

#### **Location and Place of Research**

This research took place in the process period April 2023 to October 2023. This research was carried out at The Local, Black Cup, Expecto, Wacana and Kopi Pulang coffee houses on Jalan Flamboyan, Manado City, North Sulawesi Province, Indonesia.

# Method of collecting data

In this research, purposive sampling will be used. According to Sugiyono (1997) Purposive sampling is a data sampling technique from data sources with several considerations such as people who are considered to understand something, can be trusted or people who have authority which will make it easier for researchers to delve deeper. In this research, purposive sampling will be used.

- 1. Interview Techniques.In-depth interview techniques were used to obtain primary data from informants or sources directly at the research location. This interview was addressed to the relevant sources including the coffee house owner and several loyal customers at the coffee house on Jalan Flamboyan.
- 2. Observation Techniques. Observation is a data collection technique by means of researchers making direct observations in the field based on general symptoms, events or social phenomena. Here the researcher made observations looking at the conditions and activities that occurred at the coffee house on Jalan Flamboyan, to obtain the information needed to continue the research.
- 3. Documentation. This is information that comes from records of previous events. Documentation in the form of writing, drawings and works of art. Documentation complements interviews and observations. The researcher used a documentation strategy to obtain information covering the history, vision, mission, organizational structure, and products at the Coffee House on Jalan Flamboyan.

## **Research Population and Sample**

Population is the total number of units or individuals whose characteristics will be studied in this research, namely customers who come to the coffee house on Jalan Flamboyan and these units are called units of analysis, and can be people, institutions, objects, and so on. Djawranto (1994). The sample is part of the number and characteristics of the population Sugiyono (2007). The sample in this research was taken using the census method, which is a sampling method when the population is used as a sample.

The reason researchers use this method is because the population is relatively small. So, the informants for this research are the house owner, the largest shareholder and the store manager or head barista of the coffee house on Jalan Flamboyan, 5 coffee houses are the subjects of the research which can provide the information the researcher needs for the smooth running of the research.

# Data analysis

The data analysis technique used in this research is interactive model analysis developed by Miles and Hubberman, namely activities in qualitative data analysis are carried out interactively and continue continuously until the data becomes saturated Abdussamad (2021). The analysis steps. This is done through:

1. Data reduction is to select unimportant data based on answers from key informants and organize the methods that will be used into a format for analysis. This is done through; Data Organization And Data Coding.

- 2. Understanding and Presenting Data
- 3. Drawing Conclusions.

# **Research Stages**

- 1. Pre-Field Stage
- 1.Develop a research plan. This research design is the background of the problem and reasons for carrying out the research, location selection, determining the research schedule, data collection design, data analysis procedure design, and data validity checking plan..
- 2.Exploratory Study An exploratory study is a visit to the research location before implementation, with the aim of finding out the research location and all the conditions that will be studied.
- 3.Preparing Assessment Instruments Activities in preparing research instruments include compiling a list of questions for interviews, making observation sheets, and recording the required documents.
  - 2. Implementation Stage.
- 1.Make a list of questions Before conducting the interview, the researcher has compiled several questions to answer the problem formulation.
- 2.Data Collection Data obtained from interviews, observations, documentation are recorded in field notes which contain impressions, what the researcher saw, felt and experienced himself without any opinion or interpretation from the researcher about the phenomena encountered.
- 3. Data Processing Data processing from the results of data collection inpResearch is intended to make it easier to analyze data.
- 4. Data Analysis After everything has been collected and arranged, the data can be analyzed using qualitative analysis techniques, namely presenting a picture of what has been obtained during data collection.
  - 5. Report stage The reporting stage is the preparation of research results in thesis form

## RESEARCH RESULTS AND DISCUSSION

## Research result

Table 1. Informant Data

No	Name of	Informant Name	Sex	Status	Established
	Coffee Shop				
1	TheLocal	Prisi	Female	Head Barista	2023
2	Black Cup	Aditya Nugroho	Male	Owner	2022
3	Discourse	Christiandi Salu	Male	Owner	2023
4	Expecto	Jimmy Wungkana	Male	Head Barista	2023
5	Go home	Joshua Rompas	Male	Owner	2023

Source: Data Processing, 2023

This research evaluates the marketing strategy of coffee houses on Jalan Flamboyan, Manado City which will be analyzed through the 7p's of marketing, so the researcher will know the strategy of each

coffee house and evaluate it. So, researchers will examine the marketing strategies that exist in each coffee house through interviews with each informant in this research.

After conducting research through direct interviews by giving several written questions and open interviews to the informants regarding the formulation of existing problems and having been consulted

again with the informants and research results were found through interviews regarding marketing strategy evaluation. The following are questions and answers from each informant.

Source:Data Processing,2023

No	7 Pieces of	<b>Description</b> Informant		formant	Information	
1	Marketing Products	Additional Menu and single Origin	Agree	1,2,3,4,5 (5)	The five informants/coffee houses have their own superior products along with their own additional menus	
			Don't agree	- (0)	None of the five informants were found who did not have superior product strategies or other ad- ditional menus	
		Quality con- trol	Agree	1,2,3,4,5 (5)	The five informants/coffee houses have strategies for maintaining quality through quality control	
			Don't agree	- (0)	None of the five coffee houses were found that did not implement Quality Control in managing the coffee house	
		Guarantee	Agree	1,2,3,4,5 (5)	All five houses have their own guarantees for their products	
			Don't agree	- (0)	Not found in the five coffee houses that do not provide guarantees for existing products	
		Product Certification	Agree	1,2,3,4,5 (5)	The five coffee houses have permits to carry out their business in selling products in coffee houses	
			Don't agree	- (0)	None of the five coffee houses were found to have permits to certify their products	
		Informative	Agree	- (0)	The five coffee houses did not provide specific composition regarding their products	
			Don't agree	1,2,3,4,5 (5)	Of the five coffee houses, they do not provide information regarding the composition of the beverage ingredients in their packaging	
2	Price	Discounts	Agree	1,2,3,4,5 (5)	The five coffee houses implement a strategy of discounting prices at the end of every month, major events and holidays	
			Don't agree	- (0)	None of the five coffee houses did not apply discounts to any of their products	
		Payment method	Agree	1,2,3,4,5 (5)	The five coffee houses implemented innovative marketing strategies in the form of adjusting payment methods for customer convenience	
			Don't agree	- (0)	None of the five coffee houses were found to have made adjustments to payment methods for customer convenience	
		Relatively high price	Agree	2,3,4 (2)	Three coffee houses were found that had relatively higher prices compared to the other two coffee houses on Jalan Flamboyan	
			Don't agree	1.5 (2)	Two of the coffee houses on Jalan Flamboyan have lower product prices compared to the other three coffee houses	
3	Promotion	Price perception that	Agree	2,3,4,5 (4)	It was found that four coffee houses had prices that matched the perception of product prices	
		matches the product	Don't agree	5 (1)	It was found that one of the four coffee houses did not agree with the perceived price of coffee products brought from the four coffee houses	

	1	l		1.004.7(5)	FTT CI 00 1 111
		Promotion via	Agree	1,2,3,4,5 (5)	The five coffee houses utilize promotions via the
		the Internet			internet to increase recognition in the eyes of
			D 1:	(0)	customers
			Don't	- (0)	None of the five coffee houses did not advertise
			agree	(0)	via the internet
		Promotions	Agree	- (0)	It was found that the five coffee houses carried
		are not			out effective and efficient promotions
		effective and	Don't	1,2,3,4,5 (5)	It was found that the five coffee houses agreed
		efficient	agree		with effective and efficient promotions
		A.1	A	1 2 2 4 5 (5)	
		Advertising Promotion	Agree	1,2,3,4,5 (5)	Found from the five coffee houses that carry out
		Promotion	Don't	- (0)	promotions and advertising  Not one of the five coffee houses was found that
				- (0)	
		The Role of	agree	1,2,3,4,5 (5)	did not carry out advertising promotions  It was found that in the five coffee houses, the
		the Barista	Agree	1,2,3,4,3 (3)	barista played an important role in increasing
		the Barista			coffee house sales
			Don't	- (0)	Not one of the five coffee houses was found that
			agree	- (0)	did not place their baristas in apprenticeship roles
			agree		that play an important role in the progress of the
					coffee house
	Place	Reachable	Agree	1,2,3,4,5 (5)	It was found that the five coffee houses were easy
4	1 face	Reachable	Agicc	1,2,3,4,3 (3)	to reach because they were on Jalan Flamboyan
7			Don't	- (0)	Not one of the five coffee houses was found that
			agree	(0)	didn't have a place that was easy to reach
		Out-	Agree	1,2,4,5 (5)	It was found that four of the five coffee houses
		door/indoor	rigice	1,2,1,3 (3)	had complete outdoor/indoor facilities
		facilities	Don't	3 (1)	It was found that one in five coffee houses had
			agree		incomplete outdoor/indoor facilities
	People	Skilled baris-	Agree	1,2,3,4,5 (5)	Found from five coffee shops that have skilled
5	1	tas			baristas
			Don't	- (0)	Not found among the five coffee house baristas
			agree		that do not have skilled baristas
		Lack of	Agree	- (0)	It was found that the five baristas in the coffee
		workforce to			house had skills in the IT field
		use IT	Don't	1,2,3,4,5 (5)	It was found that the five coffee houses had
			agree		workers who understood technology
		Maintain good	Agree	1,2,3,4,5 (5)	The five coffee houses really maintain good rela-
		relationships			tionships with their customers
			Don't	- (0)	It was found that none of the five coffee houses
	D	0.1: 1.1	agree	10045(5)	did not maintain good relations with customers
	Process	Online book-	Agree	1,2,3,4,5 (5)	All five coffee houses have online ordering facil-
6		ing facility	Dogle	(0)	There are not many soffee houses that don't have
			Don't	- (0)	There are not many coffee houses that don't have
		Speed and	agree	122/5(5)	online ordering facilities  The five coffee houses have good speed and ac-
		Speed and accuracy	Agree	1,2,3,4,5 (5)	curacy in the ordering and service process
		accuracy		(2)	, ,
			Don't	- (0)	None of the five coffee houses were found to be
			agree		poor in speed and accuracy in the ordering and
	D1 : 1	TD1		0.4.5.(2)	service process
_	Physical	The equipment	Agree	3,4,5 (3)	Three coffee houses were found that had com-
7	Evidence	and supporting			plete dine-in facilities, including coffee equip-
		facilities for		I	ment and others

	this dine-in are	Don't	3.1 (2)	It was found that two of the five coffee houses
	complete	agree		did not have the equipment like the three coffee
				houses on Jalan Flamboyan

#### **Discussion**

Product, all five coffee houses have different approaches in their product marketing strategies. However, product quality and responsive customer service are priorities to maintain customer satisfaction. Some houses may need to consider quality audits and provide more detailed product information on labeling to further improve the quality and transparency of their products. In a competitive business environment like a coffee house, maintaining quality and understanding customer needs is the key to success.

Price, an effective price marketing strategy is important in the world of coffee houses. Offering a variety of discounts, diverse payment methods, and ensuring that customers feel the value they pay is commensurate with the products and services they receive, are important steps to attract and retain customers in a competitive marketplace. This strategy can also be adapted to changing customer segments and market trends, resulting in a satisfying experience for customers.

Promotion, each coffee house has found an approach that suits their own brand identity, but the end goal is the same, namely ensuring that customers are satisfied with their experience and feel that the price they pay is commensurate with the quality they receive. Thus, this promotional strategy is key in maintaining and increasing customer loyalty and growing the coffee house business.

Place, in the competition in the same location, each coffee house must focus on understanding customer needs, creating unique experiences, and responding to customer preferences in various ways. This involves prioritizing product quality, friendly customer service, and providing comfortable indoor and outdoor facilities. A friendly and inclusive environment can play a vital role in winning over customers and sustaining business growth in a competitive industry.

People, overall, all the coffee houses mentioned have different focuses in their marketing strategies, but all strive to improve the quality of customer service, product quality, and competency of their baristas. This shows that they value good relationships with customers and strive to meet their needs.

Process, throughout this research, it can be concluded that the coffee house has a marketing strategy that focuses on various aspects of the process, including training, stock management, logistics, order management, customer service, and use of technology. The concrete steps taken by each coffee house reflect their commitment to meeting customer expectations and maintaining product quality standards. Overall, this marketing strategy allows them to remain competitive and maintain customer trust in a competitive industry.

Physical Evidence, in the context of marketing strategy and physical evidence, dine-in facilities are an important element in creating a positive customer experience. The various measures and facilities introduced by coffee houses reflect their commitment to increasing customer comfort and creating physical evidence that supports their brands and products. By understanding the importance of physical evidence, coffee houses are able to influence customer perceptions and create a positive impression, which in turn can increase customer loyalty and the success of their business.

## Conclusion

By understanding market needs and maintaining a balance between innovation and customer satisfaction, this coffee house has succeeded in creating strong relationships with customers, maintaining loyalty and achieving sustainable business growth.

## 1. Product:

- 1. Main focus on product quality and responsive customer service.
- 2. Continuously innovate the menu to maintain customer satisfaction.
- 3. Listen to customer feedback and respond quickly to complaints or suggestions.
- 4. Expecto Coffee House highlights the story behind the origins of the coffee beans, creating a special appeal.

## 2. Price:

- 1. Each coffee house adopts diverse pricing strategies to maintain competitiveness.
  - 2. Offer discounts on certain days and use a variety of payment methods.
  - 3. A pricing strategy that focuses on market analysis and flexible pricing.
  - 4. Ensure customers feel the value they receive is commensurate with the price paid.

#### 3. Promotion:

- 1. Each house has a unique promotional strategy to build positive relationships with customers.
- 2. Utilization of social media, non-coffee products, e-commerce, co-branding, and targeted promotions.
- 3. Create additional value for customers and ensure customer satisfaction.

## 4. Place:

- 1. Location is a crucial factor, with a focus on creating a comfortable and welcoming space.
- 2. Competition in the same location demands understanding customer needs and offering unique experiences.
- 3. Product quality, customer service, and comfortable indoor and outdoor facilities are priorities.

## 5. People:

- 1. The importance of the role of baristas and staff in providing a superior customer experience.
- 2. Focus on training, upskilling and a customer-friendly approach.

#### 6.Process:

- 1.Optimize business processes with different approaches, including efficiency in service, production and logistics management.
  - 2. Efforts to meet customer needs and maintain product quality.

# 7. Physical Evidence (Physical Evidence):

- 1. Comfortable dine-in facilities, ergonomic chairs and decorations create a positive atmosphere.
- 2. Invest in people, processes, and physical evidence to deliver unique customer experiences.

Overall, this conclusion shows that this coffee house understands the complexity of the market and continues to adapt by prioritizing quality, innovation and customer satisfaction to maintain and increase their business growth in an industry full of competition

## **Suggestion**

Looking at the results of the discussion of the 7p results on the marketing strategy of each coffee house on Jalan Flamboyan in the form of input and recommendations that can be provided by the researcher is by collaborating with the government so that the government can provide more parking space to prevent traffic jams in the Jalan Flamboyan area and also a more regular one-way arrangement that can be helped with road signs and lighting added around Jalan Flamboyan, also by paying attention to the security of the parking area.

In order to facilitate traffic so that it can have a direct impact on business actors in the surrounding area, not only the main traders such as coffee houses but also MSME businesses around Jalan Flamboyan which can be mutually beneficial for both coffee houses and MSMEs so that by creating a traffic atmosphere Convenient funds can increase the selling value of existing business premises on Jalan Flamboyan thereby increasing the profits of business people in the area.

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